



**Board of Governors Meeting  
Monday, March 6, 2023  
4:30 p.m. to 7:10 p.m. via videoconference**

**AGENDA**

Time	Item	Reference	Lead
4:30 p.m. (5 min)	1. Welcome, constitution of meeting and opening remarks	-	Brenda Hogan, Board Chair
4:35 p.m.	2. Declaration of Conflicts of Interest	-	Brenda Hogan, Board Chair
4:35 p.m. (2 min)	3. Approval of Board Agenda for March 6, 2023 <i>(for decision)</i>	Agenda	Brenda Hogan, Board Chair
4:37 p.m. (3 min)	4. Consent Agenda (1) Approval of minutes December 5, 2022 regular meeting (2) Approval of consent decision items and acceptance of consent information items <i>[Note: Governors to advise the Board Chair and/or Board Secretary in advance if they wish to discuss any of the consent agenda items.]</i>	(For list of materials attached, please see end of agenda.)	Brenda Hogan, Board Chair
4:40 p.m. (10 min)	5. Faculty Spotlight	-	Jutta Treviranus, Director of the Inclusive Design Research Centre / Professor, Faculty of Design

Time	Item	Reference	Lead
4:50 p.m. (15 min)	6. President's Update including: <ul style="list-style-type: none"> <li>• Third Quarter (Q3) Institutional Scorecard 2022/23 Report</li> <li>• Board Retreat Report</li> </ul>	Q3 Results Report for 2022/2023 Institutional Scorecard	Ana Serrano, President
5:05 p.m. (60 min)	7. Audit, Finance and Risk Committee (AFRC) Report: <ol style="list-style-type: none"> <li>(1) Fiscal Year 2022/23 Financial Review (for information)               <ol style="list-style-type: none"> <li>(a) Operating Budget Variances</li> <li>(b) Cash Flow Forecast/Management</li> </ol> </li> <li>(2) Operating Budget Assumptions 2023/24 (for information)</li> <li>(3) Tuition and Ancillary Fees (for decision)               <ol style="list-style-type: none"> <li>(a) Domestic Tuition Fees (Spring/Summer)</li> <li>(b) Laptop Program Fees for 2023-24</li> <li>(c) School of Graduate Studies Completion Fee</li> </ol> </li> <li>(4) Capital Projects Update (for decision)               <ol style="list-style-type: none"> <li>(a) Renovation and Refresh Projects Update</li> <li>(b) Dark Horse Café Lease 230 Richmond Street West</li> </ol> </li> <li>(5) Health and Wellness Operational Review RFP (for decision)</li> </ol>	(1) (a) Briefing Note (b) Briefing Note with Attachment (2) Briefing Note (3) (a) Briefing Note (b) Briefing Note with Attachment (c) Briefing Note with Attachment (4) (a) Briefing Note with Attachments (b) Briefing Note with Attachment (5) Briefing Note	Gail Lee, AFRC Chair  Ana Serrano, President  Alan Simms, Vice- President, Finance & Administration  Stephen Foster, Vice-President, Research and Dean, Graduate Studies  Peter Fraser, Director, Finance  Laura Wood, Executive Director, Institutional Analysis & Budget Planning

Time	Item	Reference	Lead
6:05 p.m. (20 min)	8. Brand and Business Development Committee (BBDC) Report: <i>(for information)</i> (1) Advancement Report (2) Undergraduate and Graduate Enrolment Updates	(1) Briefing Note (2) Briefing Note	Jarret Leaman, BBDC Chair  Mary Koutsoubos, Executive Director, Advancement  Deanne Fisher, Vice-Provost, Students & International
6:25 p.m. (10 min)	9. Investment Committee Report: (1) Approval of Annual Payout Policy <i>(for decision)</i>	(1) Briefing Note with Attachment	David Binet, Investment Committee Chair  Alan Simms, Vice-President, Finance and Administration  Peter Fraser, Director, Finance
6:35 p.m. (5 min)	10. Other Business	-	Brenda Hogan, Board Chair
<i>In Camera Session</i>			
6:40 p.m.	11. Declaration of Conflicts of Interest	-	Brenda Hogan, Board Chair
6:40 p.m. (10 min)	12. Governance and Nominating Committee (GNC) Report: (1) Nominating Strategy Update <i>(for decision)</i>	<i>Confidential materials distributed</i>	Tanya Bowes, Board Secretary and Director, Strategic Planning
6:50 p.m. (5 min)	13. Executive Committee Report: (1) Administrative Update <i>(for information)</i>	-	Brenda Hogan, Board Chair
<i>In Camera Session for Board members</i>			
6:55 p.m. (7 min)	14. <i>In Camera Session</i>	-	Brenda Hogan, Board Chair

Time	Item	Reference	Lead
7:02 p.m. (8 min)	15. <i>In Camera</i> Session without Management	-	Brenda Hogan, Board Chair
<i>In Camera</i> Session Ends			
7:10 p.m.	19. Termination	-	Brenda Hogan, Board Chair

**Consent Agenda Table of Contents**

1. Summary of pending action items
2. Approval of minutes of December 5, 2022

**Consent agenda information items:**

3. Information report from the Senate Chair
4. AFRC information reports
  - a. Statutory Remittances Report
5. IQAP Final Assessment Report and Implementation Plan

**Next Meeting:** May 15, 2023